

Department for International Development

Draft Structural Reform Plan

27th July 2010



Structural Reform Plans

Structural Reform Plans are the key tool of the Coalition Government for making departments accountable for the implementation of the reforms set out in the Coalition Agreement. They replace the old, top-down systems of targets and central micromanagement.

The reforms set out in each department's SRP are designed to turn government on its head, taking power away from Whitehall and putting it into the hands of people and communities. Once these reforms are in place, people themselves will have the power to improve our country and our public services, through the mechanisms of local democratic accountability, competition, choice, and social action.

The reform plans set out in this document are consistent with and form part of the Department's contribution to the Spending Review. All departmental spending is subject to the Spending Review.

We have adopted a cautious view of the timescales for delivering all legislative measures due to the unpredictability of pressures on Parliamentary time.



Foreword by the Secretary of State

This Structural Reform Plan sets out some of the steps we will take to help achieve the Coalition Government's objectives on international development. It focuses on the main internal, structural reforms we will make in DFID. We expect to be held to account by Parliament and by the public on whether we deliver these reforms.

It is not intended to be an exhaustive list of Coalition Government policies on international development, or to capture the full extent of on-going work within DFID. This wider work covers areas including direct action to deliver the Millennium Development Goals, wealth creation, governance and security, climate change and global partnerships.

We will seek to use DFID's international reputation to persuade other agencies to follow our leadership and drive deep reform of the international aid architecture: confronting weaknesses and driving improvements in value for money, efficiency and poverty-focus throughout the international system.

I look forward to members of the public engaging with this plan.

Andrew Mitchell MP, Secretary of State for International Development



Departmental Priorities

1. International commitments

 Honour the UK's international commitments and support actions to achieve the Millennium Development Goals

2. Value for money

 Make British aid more effective in reducing poverty through improved transparency and value for money

3. Wealth creation

 Make British international development policy more focussed on boosting economic growth and wealth creation

4. Afghanistan, Pakistan, conflict and stabilisation

• Improve the join-up and performance of British development policy in conflict countries, with particular focus on Afghanistan and Pakistan

5. Role of women

· Recognise the role of women in development and promote gender equality

6. Climate change

 Drive urgent action to tackle climate change and support adaptation efforts in developing countries



1. International commitments

Honour the UK's international commitments and support actions to achieve the Millennium Development Goals

/C	TIONS	5	Start	End
1.1	Hon	our UK commitment to spend 0.7% of GNI on overseas aid from 2013,		
	ensł	nrine this commitment in law and encourage other countries to fulfil their		
	aid d	commitments		
	i.	Enshrine in law our commitment to spend 0.7% of national income on Official	May 2010	Nov 2011
		Development Assistance from 2013		
1.2	Sup	port actions to help achieve the Millennium Development Goals		
	i.	Specify our objectives on (a) increasing access to clean water, sanitation,	Jun 2010	Mar 2011
		healthcare and education, (b) reducing maternal and infant mortality and (c)		
		restricting the spread of major diseases like HIV/AIDS, TB and malaria		
	ii.	Publish Malaria Evidence Paper and Business Plan detailing how the	Dec 2010	
		Department will spend up to £500m per year on fighting malaria		
1.3	Use	the aid budget to support the development of local democratic		
	insti	tutions, civil society groups, the media and enterprise		
	i.	Develop and publish new guidance on implementing the commitment that up	Jul 2010	Dec 2010
		to 5% of all budget support should go to accountability institutions		
MIL	ESTC	<u>DNES</u>		
	Α.	Malaria Evidence Paper and Business Plan published	Dec 2010	
	B.	Specific DFID MDG objectives published	Mar 2011	
	C.	0.7% of GNI spent as aid	2013 onwards	



2. Value for money (1/2)

Make British aid more effective in reducing poverty through improved transparency and value for money

AC	FIONS		Start	End
2.1	Esta	blish independent aid watchdog and strengthen evaluation throughout		
	DFID			
	i.	Undertake systematic reviews of evidence on the effectiveness of 10 key	Jun 2010	Mar 2011
		policy interventions (e.g. use of referral services to reduce maternal mortality)		
	ii.	Launch independent aid watchdog	Jun 2011	
2.2	Intro	duce full transparency in aid and publish details of all new UK aid		
	sper	nding online		
	i.	Introduce new Aid Transparency Guarantee	Jun 2010	
	ii.	Begin to publish full information on all new DFID projects over £500	Jan 2011	
	iii.	Push for an ambitious International Aid Transparency standard	Jun 2010	Jan 2011
2.3	Crea	te new mechanism to give British people a direct say in how an element		
	of th	e aid budget is spent		
	i.	Establish and launch new mechanism	Oct 2010	Jun 2011
2.4	Reor	rientate DFID's programmes to focus on results		
	i.	Complete Bilateral Aid review	Feb 2011	
	ii.	Complete Multilateral Aid review	Feb 2011	
MIL	ESTO			
	_ A.	Aid Transparency Guarantee introduced	Jun 2010	
	B.	Full Information published on all new DFID projects over £500	Jan 2011	
	C.	Bilateral Aid review completed	Feb 2011	
	D.	Multilateral Aid review completed	Feb 2011	
	E.	Independent aid watchdog launched	Jun 2011	



2. Value for money (2/2)

Make British aid more effective in reducing poverty through improved transparency and value for money

\C	FIONS		Start	End
2.4	iii.	Complete Emergency Response Review	Mar 2011	
	iv.	Introduce new project design, appraisal, and monitoring templates to ensure	Jan 2011	
		greater focus on results, risks and value for money		
	٧.	Pilot Results-Based Aid and cash on delivery contracts in 3 developing	Jun 2010	Nov 2011
		countries		
2.5	Give	poor people more power and control over how aid is spent		
	i.	Develop and issue formal guidance to all DFID country offices on scaling up	Jun 2010	Dec 2010
		participatory budgeting, cash transfers, and other measures which expand		
		choice and empowerment to citizens in developing countries		
2.6	Supp	port innovative and effective smaller British NGOs to deliver results		
	i.	Design and then launch new Poverty Impact Fund	Jul 2010	May 2011
2.7	Devel	op international element of National Citizen Service		
	i.	Publish plans to offer outstanding NCS graduates the opportunity to take part	Jan 2011	
		in international development programmes		
MIL	ESTO			
	F.	New guidance issued to DFID country offices on choice and empowerment	Dec 2010	
	G.	Plans published developing international element of National Citizen Service	Jan 2011	
	Н.	Emergency Response Review completed	Mar 2011	
	l.	New Poverty Impact Fund launched	May 2011	



3. Wealth creation

Make British international development policy more focussed on boosting economic growth and wealth creation

AC	TIONS		Start	End
3.1	Make	DFID more private-sector friendly		
	i.	Develop new projects on property rights, microfinance and SME finance, and	Jun 2010	May 2011
		investment climate reform		
	ii.	Create a new dedicated Private Sector team within DFID to drive culture	Jun 2010	Sep 2010
		change within the Department		
3.2	Revie	ew CDC (formerly Commonwealth Development Corporation) to make it		
	more	proactive and pro-poor		
	i.	Request CDC to develop new business plan to maximise its development	Jun 2010	
		impact		
	ii.	Publish CDC's business plan	Mar 2011	
3.3	Prom	ote pro-development trade agreements, including support for Pan-		
	Afric	an Free Trade Agreement		
	i.	Push for successful outcome to Doha Round and for members of G20 to	Jun 2010	
		agree Duty Free Quota Free Access for Least Developed Countries		
	ii.	Agree actions to promote trade facilitation as part of the Trade White Paper	Jun 2010	Dec 2010
	iii.	Establish funding arrangements to step up support for regional economic	Jun 2010	Sep 2011
		integration including trade facilitation/advocacy		
MIL	ESTO	NES		
	Α	Strategy published on trade facilitation	Dec 2010	
	В.	Business plan published by CDC	Mar 2011	
		New projects on property rights, investment climate reform and microfinance developed	May 2011	



4. Afghanistan, Pakistan, conflict and stabilisation

Improve the join-up and performance of British development policy in conflict countries, with particular focus on Afghanistan and Pakistan

<u>CT</u>	TION:	<u>8</u>	<u>Start</u>	End
l.1	Imp	rove quality of aid to Afghanistan and Pakistan		
	i.	Set up new Division for Western Asia and Stabilisation	May 2010	
	ii.	Review staffing capacity for the new Division	Jun 2010	Sep 2010
	iii	. Complete revised DFID strategies for Afghanistan and Pakistan	Dec 2010	
4.2	Imp	rove DFID effectiveness in conflict prevention in Horn of Africa		
	i.	Provide input to joint HMG strategies on Somalia and Sudan	Jun 2010	Dec 2010
4.3	Sup	port Strategic Defence and Security Review in National Security Council		
	i.	Assist in developing a strategy for delivering a more integrated approach to	Jun 2010	Nov 2010
		post-conflict reconstruction, building on the Stabilisation Unit in Whitehall		
4.4	Sup	port efforts to establish an International Arms Trade Treaty, to limit the		
	sale	of arms to dangerous regimes (with FCO and MOD)		
	i.	Contribute to HMG strategy for promoting Arms Trade Treaty	Jul 2010	Dec 2010
MILI		DNES	NA 0040	
	- <u>A</u> .	Division for Western Asia and Stabilisation established	May 2010	
	В.	Strategy developed for delivering a more integrated approach to post-conflict reconstruction	Nov 2010	
	C.	Revision of DFID strategies for Afghanistan and Pakistan completed	Dec 2010	



5. Role of women

Recognise the role of women in development and promote gender equality

ACTIONS	Start	End
5.1 Drive international action to empower women and girls		
i. Approve new programmes to help to:		
 a) increase the number of girls completing secondary and primary 	Jun 2010	Jul 2011
education		
 b) promote economic empowerment of women and girls through joint and promote economic empowerment of women and girls through joint and promote economic empowerment of women and girls through joint and promote economic empowerment of women and girls through joint and promote economic empowerment of women and girls through joint and promote economic empowerment of women and girls through joint and girls through the girls through the	obs and Jun 2010	Jul 2011
access to financial services		
 c) pilot new approaches to eliminating violence against women an 	d girls Jun 2010	Dec 2011
5.2 Drive international action to improve maternal health and access to fai	mily	
planning		
 Embed in every relevant bilateral programme specific plans to take for 	orward Jun 2010	Feb 2011
the promotion of choice for women over whether and when they have	e children	
ii. Publish Reproductive & Maternal Health (family planning) Evidence F	Paper Dec 2010	
and Business Plan detailing how we will double our impact in terms of	of the	
number of lives saved		
MILESTONES		
A. Reproductive & Maternal Health Evidence Paper and Business Plan p	ublished Dec 2010	
B. New programmes in place to help to increase the number of girls comp		
secondary and primary education	Pieting Jun 2011	
C. New programmes in place to promote economic empowerment of won	nen and Jun 2011	
girls		



6. Climate change

Drive urgent action to tackle climate change and support adaptation efforts in developing countries

\ <u>C</u> T	<u>IONS</u>		Start	End
5.1	Estab	olish Advocacy Fund to help the very poorest developing countries take		
	part i	n international climate change negotiations		
	i.	Develop and launch Advocacy Fund	Jun 2010	Sep 2011
.2	Supp	ort developing countries' climate adaptation and low carbon growth,		
	inclu	ding by making DFID programmes more climate-smart		
	i.	Develop and launch new Environmental Screening Note to ensure	Jun 2010	Dec 2010
		environment issues fully addressed in DFID projects		
	ii.	Develop new programme to improve forest management and tackle illegal	Jun 2010	Mar 2011
		logging in order to reduce deforestation		
	iii.	Launch pilot advance market commitment for renewable energy in at least	Jun 2010	Mar 2011
		one developing country		
	iv.	Develop methodologies and indicators to track impact and value for money,	Jun 2010	Jun 2011
		on adaptation, low carbon development and protecting forests		
	٧.	Pilot Strategic Climate Programme Reviews in 6 countries to ensure climate	Aug 2010	May 2011
		issues are addressed in DFID country business plans		
ИIL	<u>ESTO</u>			
	Α.	New Environmental Screening Note launched	Dec 2010	
		Programme to improve forest management and tackle illegal logging developed	Mar 2011	
	C.	Strategic Climate Programme Reviews piloted in 6 countries	May 2011	
	D.	Advocacy Fund established	Sep 2011	